

TOWNSHIP OF LAWRENCE

2207 LAWRENCE ROAD

LAWRENCE TOWNSHIP, NEW JERSEY 08648

2018 MUNICIPAL BUDGET RECOMMENDATION

Introduction

In the *2017 Budget Recommendation* by my predecessor Richard Krawczun, he reflected that for the past five years “the need to make unprecedented financial and operational decisions were always considered in the context of not abandoning the fundamental approach to managing Lawrence Township, balancing services against tax payers ability to pay.” In my review of the current financial situation of the Township, with the assistance and guidance of our Chief Financial Officer, Peter Kiriakatis, it is without question that the approach has “produced a positive recovery and the Township has maintained statutory compliance of all fiscal operations.”

During this time of financial recovery, we have asked our municipal employees to work harder to maintain a level of service that the residents have come to expect and deserve, and they have responded tenfold. To further emphasize this point and give it proper context, in 2007, the Township had a total of 213 employees compared to our 2017 number of 173. Of course, you can point to several reasons for our ability to maintain services with less employees, whether it be technology or outsourcing, but there is no doubt that our employees have met the challenge primarily through hard work, professionalism and dedication. But as we review our present situation, it is evident that there is a need to increase the number of our employees to improve services and to address public safety concerns moving forward.

Mr. Krawczun correctly cautioned that there is a need to exercise patience while endeavoring to maintain current fiscal strength. This budget represents a patient approach to measured growth to best assist our employees in meeting our residents’ expectations (both in terms of service and public safety). Accordingly, the 2018 budget recommends a 3 cent increase. Importantly, the financial situation of the Township continues to trend positively with a healthy surplus balance and a decreasing debt service. Recommending a plan that involves a tax increase is certainly not an ideal circumstance in my first budget as Manager, nor is it taken lightly. However, my responsibility to this governing body and the community it represents reveals to me that the time is now to strengthen our staff and the important services they provide to the residents of the Township.

For the purpose of continuity with past years, the form and substance of this budget recommendation remains the same and, as a result, I offer the following for a more detailed review:

NOTE: All numbers in brackets (e.g., [\$1,000]) reflect the amount in the prior budget year of 2017.

- The recommended municipal tax rate for 2018 represents a 3 cent increase from last year and is .557 [“.527”]. 1 cent = \$462,547.28 [\$452,564.88].
- The amount to be raised by taxation in 2018 is \$25,764,070.06 [\$23,848,000] which is \$1,915,702.59 over 2017.

- The cap bank available from 2015, 2016 and 2017 is **\$2,505,344** and we will use **\$16,360** to remain within the 2% tax levy cap. This will leave **\$2,488,984** remaining in our "cap bank." NOTE: 2015 cap bank in the amount of **\$1,072,993** is expiring this year, leaving a usable "cap bank" of **\$1,415,991**.
- The 2017 year-end Surplus balance is **\$14,424,159.04** versus a 2016 year-end balance of **\$11,723,000**, an increase of **\$2,700,981.47**. Of which, **\$750,000** is to be used to fully fund the 2018 Various Capital Ordinance.
- The Surplus balance remaining available after applying an amount as anticipated revenue, will be **\$8,974,159.04** [**\$7,023,000**], an increase of **\$1,950,981.47** over the 2017 remaining balance.
- The cash reserve balance for tax appeals is **\$2,944,491.18** [**\$2,433,000**].
- The decrease in outstanding debt continues. The 2010 closing balance was **\$30,797,000**. The 2017 closing balance is **\$16,617,482.23** [**\$18,208,000**].
- The budget proposes the following increases to personnel:
 - (1) One Police Officer
 - (2) Two Streets and Roads Laborer/Park Maintenance Laborer
 - (3) Three Part Time Recreation Clerk/Health Clerk/Construction Clerk
 - (1) One Part Time Construction Housing Inspector
 - (1) One Firefighter

In addition, it is worth noting that the year-end reserve balance in the Lawrence Township Self-Insurance Fund has decreased to **\$2,243,043.55** [**\$2,386,000**], the 2018 Municipal Budget has an Appropriation of **\$150,000** to fund this decrease. In addition, the Municipal Open Space Fund balance is **\$2,302,200.16** [**\$2,051,000**].

The following explanation details recommended anticipated revenue and appropriations in the 2018 recommended operating budget.

REVENUES

Revenues that support the municipal operating budget have multiple sources but are placed in one of four categories; Surplus, Miscellaneous Revenues, Receipts from Delinquent Taxes and the Amount to Be Raised by Taxation, or current tax receipts. The amount of revenue from each category that is to be anticipated in support of a municipal budget is controlled by state statutes and regulations. Those legal restrictions are in place to promote assurance of the fiscal solvency of New Jersey municipalities. Generally defined, the statutory restrictions are as follows; surplus is limited to the amount available from fund balance cash, miscellaneous revenues are limited to no more than the amount realized in cash in the immediately preceding fiscal year for each individual revenue source, receipts from delinquent taxes are limited to the collection percentage realized in cash against receivable balances of the prior year and current taxes are the default revenue necessary to close any gap in revenues in order to balance the budget against appropriations.

The legal provisions that regulate the utilization of revenue in an operating budget must be applied along with a local policy of anticipating revenues at levels that can be sustained for future budgets and with consideration of the replenishment of cash surplus. Receipt of revenues in excess of what is anticipated to be received in a budget are credited to surplus at year-end, simply the regeneration of surplus. The development of revenue estimates must be approached with not only consideration of the current budget but future budgets as well. Failure to craft a budget without sustaining revenues for future use will lead to their diminished support of appropriations and increase the demand for real estate taxes. This long-term approach has been applied in preparing the recommended budget.

Anticipated Cash Surplus as a budget revenue results from the fiscal activity of the immediate prior fiscal year. The amount of Surplus to be applied as budget revenue comes from a known year-end balance. The major contribution to generating a Cash Surplus are revenues realized in excess over the amounts anticipated to be realized in the prior year budget, lapsing 2016 appropriation reserves and miscellaneous revenue not anticipated.

The Cash Surplus balance at year-end 2017 is **\$14,424,159.04** which is an increase of **\$2,700,981.47** over the prior year-end balance. Surplus regenerated from 2017 fiscal operations was **\$7,400,981.47** [\$6,773,000]. This is the fourth consecutive year that the amount of Surplus regenerated exceeded the amount utilized as revenue in the prior year budget.

Cash Surplus being anticipated as revenue in the 2018 recommended municipal budget is **\$5,450,000** [\$4,700,000], including funding of **\$750,000** for the 2018 Various Capital Ordinance. The amount of Surplus as revenue in 2017 was **\$4,700,000**. The 2018 anticipated Surplus revenue includes **\$225,000** [\$225,000] for an advance pay down of Bond Anticipation Notes. Use of **\$5,450,000** [\$4,700,000] of Surplus as revenue will leave a remaining balance of **\$8,974,159.04** an increase of **\$1,950,981.47** [\$2,073,000] from the prior year. It is forecast that the amount of Surplus anticipated as revenue in the 2018 budget will be regenerated under normal operating conditions. Surplus is eleven percent (11%) of total budget revenues.

Miscellaneous Revenues are the next category for discussion. Miscellaneous Revenues are from known and recurring sources; for example, permit fees, court fines, interest income and state aid. The amount of a revenue from this category is limited by statute to not being anticipated in the current year budget in excess of what was collected from that same identical source in the immediately prior year. Two items of note in this category for 2018 are, higher Sewer Service Charges which have been adjusted to meet the increased user charge from the Ewing Lawrence Sewerage Authority and State Aid has remained unchanged at **\$3,976,000** [\$3,976,000]. This aid has remained unchanged since 2010. Miscellaneous Revenues are thirty-two percent (32%) of total budget revenues.

Receipts from Delinquent Taxes are receipts from payments of outstanding prior year tax receivables and tax title liens held by the municipality. The year-end tax receivable balance is **\$1,129,985.66** [\$1,223,000]. The 2018 budget anticipates **\$830,000** [\$830,000] as revenue from this source. Delinquent tax revenue is two percent (2%) of the total budget.

Property taxes are the amount necessary to balance the budget with revenues to equal appropriations. Property taxes, also referred to as the "Amount to be Raised by Taxation," is the difference between the total of all budget appropriations less the total of anticipated revenues. The amount to be raised by taxation in the 2018 budget is **\$25,764,070.06** [\$23,848,708] an increase of **\$1,915,702.56** [\$34,000]. The amount of revenue from property taxes is 55% of total revenues.

When calculating the tax rate it is not only necessary to know the amount of taxes to be collected, but it is also necessary to know the value of taxable property in the municipality, also known as Net Valuation Taxable. The 2018 Net Valuation Taxable is \$4,625,472,861 [\$4,525,648,829] an increase of \$99,824,032 [\$7,009,000] over the previous year. The increase in taxable value helps to support growth in the budget. However, given the new federal tax bill, there is a concern on how it may affect valuations in future years. If a decrease is realized, we must be prepared for the potential of another round of tax appeals and the negative financial impact it may have.

The new amount of taxable value results in one penny on the tax rate equaling \$462,547.28. The recommended municipal tax rate for 2018 is .557 and is an increase of 3 cents over the 2017 budget. A residential property owner with a property valued at the 2018 average residential assessment of \$282,093 [\$282,093] will pay \$1,571.26 [\$1,487] as the municipal portion of their property taxes.

APPROPRIATIONS

The challenge while crafting the 2018 recommend municipal budget continues to be implementing financially efficient services at an appropriate level, which have been impacted by budget cuts from previous fiscal years. Service demands are not decreasing. For example, the development growth in the last two years brings with it an increase in demands for service. In response, some observers will argue, the new ratables bring in increased tax revenues. This is true, but we must continue to recognize that Lawrence Township only receives about twenty-cents (.20) of every tax dollar collected and the necessary services are not fully funded by the additional tax revenue. Furthermore, the reduction of forty (40) staff positions since 2007 has the dual impact of restraining municipal tax growth and simultaneously restraining service expansions.

New Jersey municipal budgets are restricted by law to limit designated appropriations from increasing no more than “2.5% or the cost of living adjustment, whichever is less.” For fiscal year 2018 the cost of living adjustment was calculated to be 2.5%. Below is a list of changes in appropriations:

Appropriation	Increase/Decrease	Reason
Salaries	\$ 615,000	Labor Agreements, Various Retirement/ Replacements/New Hires
Accumulated Sick Leave	\$150,000	Funding Trust Fund
General Liability Insurance O.E.	\$150,000	Funding Trust Fund
Health Benefits	\$ 50,000	Changes and New Hires
Buildings & Grounds O.E.	\$40,000	Tree Hazard Mitigation and Removal
Park Maintenance	\$40,000	Tree Hazard Mitigation and Removal
Streets and Roads	\$40,000	Tree Hazard Mitigation and Removal

Fire Companies	\$9,000	Additional Funding
Pensions PERS/PFRS	\$128,500	Statutory Increase
Ewing Lawrence Sewerage Authority	\$80,000	Pass Through Billing Increase
Reserve for Uncollected Taxes	\$173,000	Increase Amount to be Raised by Taxation School & County
Capital Improvement Fund	\$750,000	Fully Fund 2018 Various Capital Ordinances
Vehicle Maintenance	\$100,000	Fire Apparatus Annual Service
Police	\$56,000	Vehicle Increase

The increase in salaries is the net difference between cost-of-living adjustments contained in settled collective bargaining agreements, retirements and the compensation of new hires. Included is a new position in the Police Department, a Records Support Technician 1, that will be assigned to the evidence room and permit the return of a sworn Police Officer back to patrol. A position split between the Department of Public Works and Division of Engineering has been eliminated and a full-time Laborer position added to Public Works.

The recommended budget does include an additional funding amount of \$150,000 to the Lawrence Township Self-Insurance Trust Fund. The net appropriation adjustment reflects the difference in the one-time contribution and the new fiscal year assessment from the Garden State Municipal Joint Insurance Fund which Lawrence Township participates. In addition the recommended budget includes additional funding to the Lawrence Township Accumulated Sick Leave Trust Fund in the amount of \$150,000.

Lawrence Township municipal employees are provided health benefits or may qualify for a cash payment in lieu of receiving health benefits if the employee complies with the applicable eligibility requirements of the health care program. Health benefits are provided through the New Jersey State Health Benefits Program (NJSHBP), which dictates specific benefits and co-payments. Employees contribute a percentage of the premium for their applicable coverage and these percentage contributions are guided by level of salary. Employees will contribute \$645,000 toward the cost of their individual health benefits. The Employee Group Health Insurance appropriation increased \$50,000. The appropriation increased due to changes in the participant census and new hires.

The three Lawrence Township Volunteer Fire Companies are financially supported through their own fund raising efforts and monetary support from the municipal government. One form of that monetary support comes from a budget appropriation that is direct aid to each Fire Company. In 2017 the statutory limit of said contributions increased to \$50,000 [\$50,000]. The 2018 recommended budget includes an increase of \$3,000 [\$3,000] per fire-company for phasing in of funding to the new legal limit. This direct contribution is in addition to other financial and operational support provided to the Lawrence Township volunteer fire service.

Lawrence Township employees are members of the Public Employee Retirement System (PERS), Police and Firemen's Retirement System (PFRS) or Defined Contribution Retirement Plan (DCRP). Participation in these systems requires contributions from employees and the employer. Police employees contribute ten percent (10%) of their salary and civilian employees contribute seven and thirty four hundredths percent (7.34%) of their salary for PERS and five and one-half percent (5.5%) for the DCRP. The employer rates of contribution are twenty seven and thirty five hundredths (27.34%) for police, thirteen and thirty seven hundredths (13.37%) for PERS and three percent (3%) for the DCRP participants. The 2018 appropriations are: PFRS \$1,609,200, PERS \$793,500 and DCRP 9,500. The 2017 appropriations were: PFRS \$1,542,000, PERS \$732,000 and DCRP \$9,500. The pension systems are fully administered by the State of New Jersey. Lawrence Township is billed annually for the amount of pension liability that must be paid to the three systems for the employer share of the contribution. The systems are valued on prior wage levels, two years prior for PERS and three years for PFRS

The Ewing Lawrence Sewerage Authority (ELSA) provides sewer treatment services to the towns of Ewing Township and Lawrence Township. The cost of that service is controlled by ELSA and is apportioned to each municipality based on the flow levels received at the plant. Costs for operation and plant debt service are shared by the two townships. Each town will pay the debt service for specific projects that benefit the individual community. Flow rates from Lawrence Township have increased and accordingly the apportioned cost of plant operations and plant debt service are higher as a share for Lawrence Township. That result is an increase to the appropriation to be paid to ELSA for that service. The appropriation is paid from the collection of sewer service fees separate from real estate taxes.

The appropriation for Debt Service as presented in the recommended budget includes a one-time advanced pay down of Bond Anticipation Notes in the amount of \$225,000 [\$225,000] that will be funded from an increase in the amount of Surplus anticipated as revenue. The advanced pay-down will further decrease the outstanding debt of the Township.

The reserve for uncollected taxes is a non-spending appropriation mandated by state law to ensure there is adequate cash collected through taxes for the tax levy requirements of the school, county and municipality. The appropriation is needed to close the gap between the amount of current taxes anticipated to be collected and one hundred percent (100%) being collected. The appropriation may change since estimates were used to project the tax levies of the non-municipal tax entities. This appropriation is \$4,033,321.06 in 2018 [\$3,860,403], of which approximately 20% is attributable to the municipal portion of the tax rate.

The Township Administration is prepared to fully cooperate in the review of this recommended budget by the Township Council.

Respectfully submitted,



Kevin P. Nerwinski, Esq.
Municipal Manager/QPA

LAWRENCE TOWNSHIP BUDGET REVENUES

REVENUE TYPE	Includes Ch 159's		REALIZED	EXCESS
	ANTICIPATED	ANTICIPATED		
	2018	2017	2017	(DEFICIT)
SURPLUS- CASH	5,450,000.00	4,700,000.00	4,700,000.00	0.00
MISCELLANEOUS				
Alcoholic Beverage Licenses	43,000.00	43,000.00	53,350.00	10,350.00
Ambulance Service Fees	746,000.00	746,000.00	864,595.76	118,595.76
Capital Surplus	75,000.00	75,000.00	75,000.00	0.00
CATV Franchise Fee	269,000.00	269,000.00	441,947.94	172,947.94
Construction Fees & Permits	1,200,000.00	1,200,000.00	1,731,419.00	531,419.00
Court Fines & Costs	626,000.00	626,000.00	691,400.22	65,400.22
ELSA				0.00
Energy Receipts Tax	3,976,814.00	3,976,814.00	3,976,814.00	0.00
Garden State Trust Fund	5,751.00	5,751.00	5,751.00	0.00
General Capital Fund Ord 1905-06	0.00	33,984.22	33,984.22	0.00
Grant - Alcohol Education		3,603.03	3,603.03	0.00
Grant - Body Armor	5,160.02	5,151.52	5,151.52	0.00
Grant - Bullet Proof Vests	3,394.21			0.00
Grant - Captain James Lawrence Donation	20.00			0.00
Grant - Clean Communities		65,593.28	65,593.28	0.00
Grant - Click It or Ticket		5,500.00	5,500.00	0.00
Grant - Cops in Shops		250.00	250.00	0.00
Grant - Drunk Driving Enforcement Fund	9,637.63	10,175.15	10,175.15	0.00
Grant - DVRPC Lawrence Hopewell Trail Dyson Tract		15,600.00	15,600.00	0.00
Grant - DVRPC Province Line Bike Trail		93,216.00	93,216.00	0.00
Grant - Emergency Plans for Risk		1,500.00	1,500.00	0.00
Grant - EMS Donation	150.00			0.00
Grant - EMS Donations		530.00	530.00	0.00
Grant - Garden State Municipal JIF Safety SIP		1,500.00	1,500.00	0.00
Grant - L'ville School Inclusionary Playground		100,000.00	100,000.00	0.00
Grant - Mercer at Play		119,261.30	119,261.30	0.00
Grant - Municipal Alliance	21,708.00	21,708.00	21,708.00	0.00
Grant - NJ Department of Argiculture - Nature Center Trails		11,516.00	11,516.00	0.00
Grant - NJACCHO - Emergency Planning		820.00	820.00	0.00
Grant - Office of Emergency Management EMAA		7,000.00	7,000.00	0.00
Grant - Radon Awareness		2,000.00	2,000.00	0.00
Grant - Recycling Tonnage	70,307.35	69,365.19	69,365.19	0.00
Grant - Safe and Secure	60,000.00	60,000.00	60,000.00	0.00
Grant - Safe Corridor		33,527.66	33,527.66	0.00
Grant - Signalized Trail Crossing Province Line Road		24,000.00	24,000.00	0.00
Grant - Udrive Utext Ulose		5,500.00	5,500.00	0.00
Hotel/Motel Tax Program	130,000.00	130,000.00	191,450.78	61,450.78
Impound fees	120,000.00	120,000.00	123,214.75	3,214.75
Interest & Costs On Taxes	320,000.00	320,000.00	393,904.91	73,904.91
Interest on Investments	11,000.00	11,000.00	24,948.38	13,948.38
Other Fees & Permits	176,000.00	176,000.00	192,184.45	16,184.45
Other Licenses	77,000.00	77,000.00	77,420.00	420.00
Pymnt In Lieu-Non Profit Housing	282,000.00	282,000.00	367,044.39	85,044.39
QBM Police Agreement	141,000.00	141,000.00	175,690.56	34,690.56
Recreation Program Fees	255,000.00	285,000.00	256,987.37	(28,012.63)
Reserve for Sidewalks	15,000.00	15,000.00	15,000.00	0.00
Rider/Lawrenceville Contribution				0.00
Sale of Municipal Assets	180,000.00	180,000.00	180,000.00	0.00
Sewer Service Charges	5,817,000.00	5,860,000.00	5,846,994.99	(13,005.01)
Uniform Fire Safety Code	175,000.00	175,000.00	253,507.28	78,507.28
TOTAL MISCELLANEOUS	14,810,942.21	15,404,866.35	16,629,927.13	1,225,060.78
DELINQUENT TAXES	830,000.00	830,000.00	1,305,376.64	475,376.64
SUB-TOTAL ALL REVENUES	21,090,942.21	20,934,866.35	22,635,303.77	1,700,437.42
AMOUNT TO BE RAISED BY TAXES	25,764,070.06	23,848,367.47	27,626,040.21	3,777,672.74
GRAND TOTAL REVENUES	46,855,012.27	44,783,233.82	50,261,343.98	5,478,110.16
TOTAL APPROPRIATIONS	46,855,012.27			
MUST = ZERO		0.00		

			Year 2018
1. Total General Appropriations for 2018 Municipal Budget Statement (Item 8 (L) (Exclusive of Reserve for Uncollected Taxes))			80015- 42,821,691.21
2. Local District School Tax -	Actual	80016-	
	Estimate **	80017-	70,532,799.75
3. Regional School District Tax -	Actual	80025-	
	Estimate *	80028-	
4. Regional High School Tax - School Budget	Actual	80018-	
	Estimate *	80019-	
5. County Tax	Actual	80020-	
	Estimate *	80021-	35,428,394.59
6. Special District Taxes	Actual	80022-	
	Estimate *	80023-	
7. Municipal Open Space Tax	Actual	80027-	
	Estimate *	80028-	1,387,842.00
8. Total General Appropriations & Other Taxes			80024-01 150,170,527.55
9. Less: Total Anticipated Revenues from 2018 in Local Municipal Budget and Other Taxes			80024-02 21,090,942.21
10. Cash Required from 2018 Taxes to Support Local Municipal Budget and other Taxes			80024-02 129,079,585.34
11. Amount of Item 10 Divided by 98.97% (820084-04) Equals Amount to be Raised by Taxation (Percentage used must not exceed the applicable percentage shown by Item 13, Sheet 22)			80024-05 133,112,906.40
Analysis of Item 11:			
Local District School Tax (Amount Shown on Line 2 Above)		70,532,799.75	<p>* May not be stated in an amount less than "actual" Tax of year 2014.</p> <p>** Must be stated in the amount of the proposed budget submitted by the Local Board of Education to the Commissioner of Education on January 15, 2008 (Chap. 136, P.L. 1978). Consideration must be given to calendar year calculation.</p>
Regional School District Tax (Amount Shown on Line 3 Above)		0.00	
Regional High School Tax (Amount Shown on Line 4 Above)		0.00	
County Tax (Amount Shown on Line 5 Above)		35,428,394.59	
Special District Tax (Amount Shown on Line 6 Above)		0.00	
Municipal Open Space Tax (Amount Shown on Line 7 Above)		1,387,842.00	
Tax in Local Municipal Budget		25,784,070.06	
Total Amount (see Line 11)		133,112,906.40	
12. Appropriation: Reserve for Uncollected Taxes (Budget Statement, Item 8 (M) (Less 11, Less Item 10))			80024-06 4,033,321.06
Computation of "Tax in Local Municipal Budget"			
Item 1 - Total General Appropriations			42,821,691.21
Item 12 - Appropriation: Reserve for Uncollected Taxes			4,033,321.06
Sub-Total			46,855,012.27
Less: Item 9 - Total Anticipated Revenues			21,090,942.21
Amount to be Raised by Taxation in Municipal Budget			80024-07 25,784,070.06

Input	
Assessed Valuation	4,625,472,861.00
Amt to be Raised (Total)	131,725,264.40
Muni Open Space	1,387,842.00
Total Taxes (all Districts)	133,112,906.40

2018 Local Tax Rate (excl'd Muni Open)	0.557
2017 Local Tax Rate (excl'd Muni Open)	0.527
Change in Local Tax Rate	0.03000
Change in Local Tax Rate %	5.7%

Municipal Open Space @ 3 cents	1,387,841.86
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Total Tax Rate	2.848
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**Lawrence Township Availability of Surplus
and Surplus Used in Budget Year**

<u>Year</u>	<u>(A) Surplus Balance as of 1/1</u>	<u>(B) Surplus Used for Budget in Year</u>	<u>(C) Remaining Balance</u>	<u>(D) Surplus Regenerated</u>	<u>(E) Adopted Budget</u>	<u>= (B/E) Surplus used to Support Budget as a % of Adopted</u>	<u>= (B/A) Surplus used to Support Budget as a % of Surplus Balance</u>	<u>= (C/E) Surplus Remaining as a % of Adopted Budget</u>	<u>Change in Surplus Balance from Prior Year</u>
1995	4,612,178.10	2,770,000.00	1,842,178.10	3,835,185.95	24,593,183.86	11.26%	60.06%	7.49%	1,068,494.85
1996	5,677,364.05	3,000,000.00	2,677,364.05	2,810,460.46	26,014,978.00	11.53%	52.84%	10.29%	1,065,185.95
1997	5,487,824.51	3,060,000.00	2,427,824.51	3,359,060.30	26,505,856.71	11.54%	55.76%	9.16%	(189,539.54)
1998	5,786,884.81	3,058,000.00	2,728,884.81	2,977,730.42	28,264,293.64	10.82%	52.84%	9.65%	299,060.30
1999	5,706,615.23	3,158,000.00	2,548,615.23	3,951,877.21	28,298,834.77	11.16%	55.34%	9.01%	(80,269.58)
2000	6,500,492.44	3,975,000.00	2,525,492.44	5,396,854.04	29,557,626.03	13.45%	61.15%	8.54%	793,877.21
2001	7,922,346.48	4,000,000.00	3,922,346.48	4,062,453.80	29,600,636.76	13.51%	50.49%	13.25%	1,421,854.04
2002	7,984,800.28	4,000,000.00	3,984,800.28	4,167,375.15	30,555,762.96	13.09%	50.10%	13.04%	62,453.80
2003	8,152,175.43	4,498,378.73	3,653,796.70	4,575,461.06	31,394,035.09	14.33%	55.18%	11.64%	167,375.15
2004	8,229,257.76	4,897,816.00	3,331,441.76	4,598,638.71	33,213,380.50	14.75%	59.52%	10.03%	77,082.33
2005	7,930,080.47	4,696,000.00	3,234,080.47	6,280,277.84	35,145,492.55	13.36%	59.22%	9.20%	(299,177.29)
2006	9,514,358.31	5,996,000.00	3,518,358.31	5,937,587.49	37,287,228.19	16.08%	63.02%	9.44%	1,584,277.84
2007	9,455,945.80	6,133,000.00	3,322,945.80	6,219,966.81	38,935,983.44	15.75%	64.86%	8.53%	(58,412.51)
2008	9,542,912.61	6,210,000.00	3,332,912.61	6,033,495.35	39,783,172.93	15.61%	65.07%	8.38%	86,966.81
2009	9,366,407.96	6,150,000.00	3,216,407.96	5,025,807.23	40,841,156.77	15.06%	65.66%	7.88%	(176,504.65)
2010	8,242,215.19	5,870,000.00	2,372,215.19	4,628,823.25	41,126,811.27	14.27%	71.22%	5.77%	(1,124,192.77)
2011	6,985,436.40	5,370,000.00	1,615,436.40	3,405,150.59	41,876,460.72	12.82%	76.87%	3.86%	(1,256,778.79)
2012	5,020,586.99	4,440,000.00	580,586.99	3,608,992.10	44,028,957.69	10.08%	88.44%	1.32%	(1,964,849.41)
2013	4,189,579.09	3,350,000.00	839,579.09	4,214,300.54	42,986,598.78	7.79%	79.96%	1.95%	(831,007.90)
2014	5,053,879.63	3,450,000.00	1,603,879.63	6,766,791.10	43,168,525.63	7.99%	68.26%	3.72%	864,300.54
2015	8,370,670.73	3,750,000.00	4,620,670.73	4,679,262.97	42,747,894.55	8.77%	44.80%	10.81%	3,316,791.10
2016	9,299,933.70	4,350,000.00	4,949,933.70	6,773,243.87	42,747,894.55	10.18%	46.77%	11.58%	929,262.97
2017	11,723,177.57	4,700,000.00	7,023,177.57	7,400,981.47	44,357,009.02	10.60%	40.09%	15.83%	2,423,243.87
2018	14,424,159.04	5,450,000.00	8,974,159.04		46,855,012.27	11.63%	37.78%	19.15%	2,700,981.47

Sources of Revenue

	<u>2011</u> <u>Totals</u>	<u>2012</u> <u>Totals</u>	<u>2013</u> <u>Totals</u>	<u>2014</u> <u>Totals</u>	<u>2015</u> <u>Totals</u>	<u>2016</u> <u>Totals</u>	<u>2017</u> <u>Totals</u>
Amount to be Raised by Taxes	1,385,250.21	934,230.23	926,635.88	1,641,426.99	1,017,809.46	2,526,846.65	3,777,672.74
MRA	456,648.85	1,387,349.99	1,345,679.21	1,789,156.10	1,101,571.22	1,619,594.04	1,225,060.76
Delinquent Taxes	601,054.23	492,354.38	760,212.23	1,629,451.57	482,409.61	488,258.84	475,376.64
MRNA	422,458.55	610,067.83	451,116.14	631,417.16	844,654.55	664,184.65	563,252.52
Lapses	547,508.67	201,220.98	637,634.99	864,590.58	1,074,326.01	1,293,697.81	1,336,123.80
Other							
Appropriation Cancellations	0.00	0.00	22,000.00	269,900.00	(150.00)	10,000.00	
Audit Adjustments	0.00	0.00	0.00	0.00	0.00		(61,472.82)
Cancel Tax and Sewer O/P	0.00	0.00	0.00	0.00	275,138.73	57,383.99	84,527.51
Charge off PNC/Sun Bank	0.00	0.00	0.00	0.00	0.00	67.00	
Chargeoffs	0.01	54.76	0.01	22,250.51	4,973.23	534.73	0.01
City of Trenton - Tax Settlement	0.00	(156.25)	0.00	0.00	0.00		
Close A/P and Adjs	0.00	1,975.00	122,282.31	(180.00)	5,064.00	95,973.09	
Close Added/Omit	372.11	0.00	0.00	0.00	0.00		
Close Check Reissues/Voids	5,114.84	99.92	0.00	18,494.88	3,763.27		5,239.29
Close NSF	(710.00)	(7,632.06)	11,401.14	(764.72)	2,868.99	(3,577.14)	(242.30)
Close Refunds	(629.75)	(142.00)	(47,094.33)	(4,271.31)	(4,495.68)		
Department Over/Short	0.00	0.00	0.00	(20.23)	197.19	174.92	429.38
FEMA should Fund Colonial Lake	0.00	0.00	0.00	0.00	0.00		
Fund Municipal Alliance Ch159 Match	0.00	0.00	0.00	(2,713.50)	0.00		
Homeland Security	0.00	0.00	0.00	0.00	0.00		
I/F Reserve	0.00	0.00	0.00	(143,221.23)	95,101.36	48,119.87	
MCIA Settlement Savings	0.00	0.00	0.00	0.00	0.00		
Prior Year Revenue Refund					(4,651.41)	(32,156.03)	(5,134.53)
Realize Court RV Adjustment	(11,917.31)	(10,430.55)	(15,567.56)	43,678.28	(12,568.04)	4,142.43	1,898.41
Realize Sr Cts/Vets Deduction	0.00	0.00	0.00	7,596.56	(6,750.00)		(1,750.00)
School Taxes Rounding	0.18	(0.13)	0.52	(0.54)	0.48	(0.98)	0.04
	(7,769.92)	(16,231.31)	93,022.09	210,748.70	358,492.12	180,661.88	23,494.99
Surplus Regenerated	3,405,150.59	3,608,992.10	4,214,300.54	6,766,781.10	4,679,262.97	6,773,243.87	7,400,981.47
Surplus Remaining	1,615,436.40	560,586.99	839,579.09	1,603,879.63	4,620,670.73	4,949,933.70	7,023,177.57
Surplus Balance 1/1	5,020,566.99	4,169,579.09	5,053,879.63	8,370,670.73	9,299,933.70	11,723,177.57	14,424,159.04 ①
Surplus used in Adopted Budget	4,440,000.00	3,350,000.00	3,450,000.00	3,750,000.00	4,350,000.00	4,700,000.00	5,450,000.00
Remaining Surplus After Adopted Budget	580,566.99	839,579.09	1,603,879.63	4,620,670.73	4,949,933.70	7,023,177.57	8,974,159.04

① Agrees to 12/31/17 Unaudited GL.

			2018	2017 Budget	As Modified	2017	
			Recommended Budget			Paid or Charged	Unexpended
Township Council	20-110-101	S&W	62,116.00	61,000.00	61,000.00	57,107.96	3,892.04
Township Council	20-110-299	OE	6,750.00	6,000.00	6,000.00	5,997.13	2.87
Municipal Manager's Office	20-100-101	S&W	273,962.00	276,117.00	264,117.00	255,343.63	8,773.37
Municipal Manager's Office	20-100-299	OE	60,500.00	40,500.00	40,500.00	24,865.44	15,834.56
Municipal Clerk	20-120-101	S&W	261,695.00	255,681.00	255,681.00	253,100.60	2,580.40
Municipal Clerk	20-120-299	OE	90,000.00	90,000.00	90,000.00	86,031.45	3,968.55
Legal Services	20-155-299	OE	375,000.00	375,000.00	375,000.00	371,997.10	3,002.90
Finance Administration	20-130-101	S&W	431,996.00	427,129.00	427,129.00	419,408.62	7,720.38
Finance Administration	20-130-299	OE	75,000.00	75,000.00	75,000.00	57,424.30	17,575.70
Audit Services	20-135-299	OE	54,500.00	52,500.00	52,500.00	52,500.00	0.00
Assessment of Taxes	20-150-101	S&W	205,948.00	211,933.00	211,933.00	200,380.80	11,552.20
Assessment of Taxes	20-150-299	OE	39,000.00	39,000.00	39,000.00	27,587.97	11,412.03
Collection of Taxes	20-145-101	S&W	217,112.00	211,029.00	211,029.00	211,029.00	0.00
Collection of Taxes	20-145-299	OE	61,000.00	61,000.00	61,000.00	50,567.34	10,432.66
Unemployment Insurance	23-225-299	OE	55,000.00	55,000.00	55,000.00	55,000.00	0.00
General Liability	23-210-299	OE	529,067.00	355,000.00	355,000.00	355,000.00	0.00
Workers Compensation	23-215-299	OE	120,000.00	120,000.00	120,000.00	116,516.00	3,484.00
Employee Group Health	23-220-299	OE	3,900,000.00	3,850,000.00	3,850,000.00	3,673,296.22	176,703.78
Health Insurance Waivers FAST 23-220	23-221-299	OE	63,250.00	63,250.00	63,250.00	59,585.96	3,664.04
Police Department	25-240-101	S&W	6,965,590.00	6,625,857.00	6,625,857.00	6,546,484.15	79,372.85
Police Department	25-240-299	OE	329,000.00	267,000.00	274,500.00	273,941.02	558.98
Police Dispatch/911 FAST 25-240	25-250-101	S&W	1.00	1.00	1.00	0.00	1.00
Police Dispatch/911 FAST 25-240	25-250-299	OE	775,000.00	770,000.00	770,000.00	760,345.44	9,654.56
Office of Emergency Management	25-252-101	S&W	85,048.00	83,403.00	83,403.00	82,554.26	848.74
Office of Emergency Management	25-252-299	OE	8,000.00	8,000.00	8,000.00	6,039.32	1,960.68

1/13/2018

Lawrence Township Fire Services FAST 25-265	25-264-101	S&W	297,081.00	276,524.00	276,524.00	270,329.37	6,194.63
Lawrence Township Fire Services FAST 25-265	25-264-299	OE	75,000.00	75,000.00	75,000.00	65,788.49	9,211.51
Slackwood Volunteer Fire Company	25-255-299	OE	39,000.00	36,000.00	36,000.00	36,000.00	0.00
Lawrence Road Fire Company FAST 25-255	25-255-299	OE	39,000.00	36,000.00	36,000.00	36,000.00	0.00
Lawrenceville Fire Company FAST 25-255	25-257-299	OE	39,000.00	36,000.00	36,000.00	36,000.00	0.00
Emergency Medical Services FAST 25-261	25-253-101	S&W	507,633.00	486,108.00	486,108.00	486,108.00	0.00
Emergency Medical Services FAST 25-261	25-253-299	OE	43,000.00	43,000.00	43,000.00	43,000.00	0.00
Fire Inspection FAST 25-265	25-265-101	S&W	180,285.00	175,851.00	185,851.00	180,917.26	4,933.74
Fire Inspection FAST 25-265	25-265-299	OE	14,000.00	14,000.00	14,000.00	10,166.09	3,833.91
Municipal Court	43-490-101	S&W	419,187.00	400,414.00	400,414.00	396,749.52	3,664.48
Municipal Court	43-490-299	OE	49,000.00	49,000.00	49,000.00	48,669.59	330.41
OSHA Compliance FAST 25-241	25-269-101	S&W	8,570.00	8,248.00	8,248.00	8,248.00	0.00
OSHA Compliance FAST 25-241	25-269-299	OE	47,500.00	47,500.00	47,500.00	35,228.37	12,271.63
Public Defender	43-495-101	S&W	12,694.00	11,686.00	11,686.00	10,975.84	710.16
Public Works Administration	26-300-101	S&W	236,509.00	224,307.00	224,307.00	224,307.00	0.00
Public Works Administration	26-300-299	OE	27,000.00	27,000.00	21,000.00	17,255.18	3,744.82
Streets & Road	26-290-101	S&W	713,030.00	687,847.00	662,847.00	623,214.15	39,632.85
Streets & Road	26-290-299	OE	131,000.00	91,000.00	111,700.00	106,501.02	5,198.98
Snow Removal FAST 26-300	26-301-101	S&W	90,000.00	90,000.00	90,000.00	89,917.89	82.11
Snow Removal FAST 26-300	26-301-299	OE	170,000.00	170,000.00	280,000.00	279,921.87	78.13
Vehicle Maintenance	26-315-101	S&W	337,751.00	327,892.00	327,892.00	323,704.85	4,187.15
Vehicle Maintenance	26-315-299	OE	409,000.00	309,000.00	309,000.00	306,803.33	2,196.67
Buildings & Grounds	26-310-101	S&W	196,764.00	209,559.00	212,559.00	199,536.49	13,022.51
Buildings & Grounds	26-310-299	OE	271,000.00	231,000.00	219,700.00	205,065.70	13,634.30
Ecological Center FAST 26-300	26-312-299	OE	100.00	100.00	100.00	100.00	0.00
Park Maintenance	28-375-101	S&W	221,467.00	201,146.00	201,146.00	188,905.08	12,240.92
Park Maintenance	28-375-299	OE	125,000.00	85,000.00	85,000.00	79,227.89	5,772.11
Solid Waste Collection	26-305-299	OE	840,000.00	840,000.00	816,550.00	718,211.79	98,338.21

1/13/2018

Garbage and Trash Disposal - MCIA	32-466-299	OE	1,785,000.00	1,785,000.00	1,761,550.00	1,459,736.29	301,813.71
Apartment Complex Trash Collection FAST 26-305	26-308-299	OE	265,000.00	265,000.00	265,000.00	185,992.51	79,007.49
Recreation Services and Programs	28-370-101	S&W	357,630.00	317,427.00	277,427.00	260,785.95	16,641.05
Recreation Services and Programs	28-370-299	OE	133,000.00	133,000.00	133,000.00	113,250.23	19,749.77
Senior Citizen Program FAST 27-365	28-371-101	S&W	143,089.00	141,688.00	141,688.00	139,163.08	2,524.92
Senior Citizen Program FAST 27-365	28-371-299	OE	18,500.00	18,500.00	18,500.00	16,835.85	1,664.15
Public Health Servies (Board of Health)	27-330-101	S&W	449,142.00	418,423.00	418,423.00	400,823.39	17,599.61
Public Health Servies (Board of Health)	27-330-299	OE	44,250.00	37,000.00	37,000.00	35,496.59	1,503.41
Animal Control Services	27-340-101	S&W	59,741.00	58,888.00	58,888.00	58,888.00	0.00
Animal Control Services	27-340-299	OE	15,750.00	14,000.00	14,000.00	11,071.11	2,928.89
Community Development Director's Office	20-170-101	S&W	105,253.00	103,267.00	103,267.00	103,267.00	0.00
Community Development Director's Office	20-170-299	OE	8,000.00	8,000.00	8,000.00	6,320.53	1,679.47
Engineering Services	20-165-101	S&W	284,601.00	279,191.00	269,191.00	246,508.86	22,682.14
Engineering Services	20-165-299	OE	32,500.00	32,500.00	32,500.00	27,163.24	5,336.76
Planning & Redevelopment FAST 20-170	20-171-101	S&W	7,171.00	7,073.00	7,073.00	6,404.70	668.30
Planning & Redevelopment FAST 20-170	20-171-299	OE	2,400.00	2,400.00	2,400.00	23.79	2,376.21
Housing FAST 20-170	20-179-101	S&W	73,335.00	72,058.00	72,058.00	70,057.94	2,000.06
Housing FAST 20-170	20-179-299	OE	1,600.00	1,600.00	1,600.00	706.93	893.07
Ash Tree Replacement FAST 28-375	20-190-299	OE	100,000.00	100,000.00	100,000.00	59,478.46	40,521.54
Zoning Board of Adjustment	21-185-299	OE	59,000.00	59,000.00	59,000.00	14,934.03	44,065.97
Planning Board	21-180-299	OE	80,000.00	80,000.00	80,000.00	74,484.39	5,515.61
Community Action Program FAST 28-370	28-372-299	OE	105,000.00	105,000.00	105,000.00	89,833.33	15,166.67
Landmark Advisory Committee	20-176-299	OE	500.00	500.00	500.00	0.00	500.00
Rent Stabilization Board FAST 20-170	20-173-299	OE	1,500.00	1,500.00	1,500.00	0.00	1,500.00
Cable T.V. Advisory Board FAST 20-100	20-101-299	OE	250.00	250.00	250.00	0.00	250.00
Public Safety Advisory Committee FAST 25-251	25-270-101	S&W	800.00	800.00	800.00	300.00	500.00

1/13/2018

Public Safety Advisory Committee FAST 25-251	25-270-299	OE	100.00	100.00	100.00	0.00	100.00
Environmental Resources Committee FAST 20-170	20-178-299	OE	700.00	700.00	700.00	690.00	10.00
Historian FAST 20-175	20-177-101	S&W	3,500.00	3,500.00	3,500.00	3,060.00	440.00
Historian FAST 20-175	20-177-299	OE	1,800.00	1,800.00	1,800.00	319.90	1,480.10
Shade Tree Advisory Committee FAST 28-375	28-376-299	OE	750.00	750.00	750.00	738.50	11.50
Construction Board of Appeals FAST 22-196	22-200-101	S&W	200.00	200.00	200.00	0.00	200.00
Construction Board of Appeals FAST 22-196	22-200-299	OE	100.00	100.00	100.00	0.00	100.00
Growth & Redevelopment Committee FAST 20-170	20-172-101	S&W	1,500.00	1,500.00	1,500.00	900.00	600.00
Growth & Redevelopment Committee FAST 20-170	20-172-299	OE	2,500.00	2,500.00	2,500.00	67.89	2,432.11
State Uniform Construction Code Construction Official	22-195-101	S&W	835,023.00	774,538.00	780,638.00	753,505.72	27,132.28
State Uniform Construction Code Construction Official	22-195-299	OE	478,000.00	478,000.00	471,900.00	433,532.64	38,367.36
Celebration of Special Events	30-420-299	OE	8,500.00	8,500.00	8,500.00	5,969.25	2,530.75
Utilities	31-430-299	OE	1,560,000.00	1,560,000.00	1,560,000.00	1,120,564.80	439,435.20
Accumulated Absences	30-426-101	S&W	151,000.00	1,000.00	1,000.00	999.00	1.00
Salary & Wage Adjustment	30-426-101	S&W	5,501.00	1.00	1.00	0.00	1.00
Sheet 17 S&W Within Caps			14,201,905.00	13,431,286.00	13,363,386.00	13,072,986.11	290,399.89
Sheet 17 OE Within Caps			13,564,367.00	13,012,550.00	13,080,450.00	11,658,644.27	1,421,805.73
Sheet 17 Total Within Caps			27,766,272.00	26,443,836.00	26,443,836.00	24,731,630.38	1,712,205.62
Public Employees' Retirement System	30-471-299	OE	793,500.00	732,000.00	732,000.00	731,813.00	187.00
Social Security	36-472-299	OE	670,000.00	580,000.00	580,000.00	563,873.53	16,126.47
Police and Firemen's Retirement System of NJ	36-475-299	OE	1,609,200.00	1,542,200.00	1,542,200.00	1,542,181.00	19.00
Defined Contribution Retirement System FAST 36-471	36-477-299	OE	9,500.00	9,500.00	9,500.00	4,753.54	4,746.46
S&W Deferred Charges and Statutory Expenditures Within Caps			0.00	0.00	0.00	0.00	0.00
OE Deferred Charges and Statutory Expenditures Within Caps			3,082,200.00	2,863,700.00	2,863,700.00	2,842,621.07	21,078.93
Total OE Deferred Charges and Statutory Expenditures Within Caps			3,082,200.00	2,863,700.00	2,863,700.00	2,842,621.07	21,078.93
Sheet 19 S&W Within Caps			14,201,905.00	13,431,286.00	13,363,386.00	13,072,986.11	290,399.89

1/13/2018

Sheet 19 OE Within Caps			16,646,567.00	15,876,250.00	15,944,150.00	14,501,265.34	1,442,884.66
Sheet Total Within Caps			30,848,472.00	29,307,536.00	29,307,536.00	27,574,251.45	1,733,284.55
Sewer Service-Ewing-Lawrence Sewer Authority - O/S CAPS FAST 40-631	31-455-299	OE	5,660,500.00	5,567,000.00	5,567,000.00	5,501,945.12	65,054.88
Length of Service Award Program - O/S CAPS	36-476-299	OE	32,000.00	32,000.00	32,000.00	27,100.00	4,900.00
Fire Hydrant Service "Contractual" - O/S CAPS	31-445-299	OE	414,000.00	414,000.00	414,000.00	413,723.88	276.12
Municipal Court - O/S CAPS FAST 40-576	43-496-101	S&W	41,340.00	40,600.00	40,600.00	33,237.85	7,362.15
NJDEP Recycling Tonnage Tax - O/S CAPS	32-466-299	OE	36,000.00	36,000.00	36,000.00	31,212.81	4,787.19
Employee Group Health Insurance - O/S CAPS	43-497-299	OE	0.00	0.00	0.00	0.00	0.00
Sheet 20a S&W Total Other Operations Excluded from Caps			41,340.00	40,600.00	40,600.00	33,237.85	7,362.15
Sheet 20a OE Total Other Operations Excluded from Caps			6,142,500.00	6,049,000.00	6,049,000.00	5,973,981.81	75,018.19
Sheet 20a Total Other Operations Excluded from Caps			6,183,840.00	6,089,600.00	6,089,600.00	6,007,219.66	82,380.34
Mercer County Medical Dispatch Services - O/S CAPS FAST 25-250	25-282-299	OE	43,000.00	43,000.00	43,000.00	36,160.00	6,840.00
Sheet 22 S&W Total Shared Service Agreements - O/S CAPS			0.00	0.00	0.00	0.00	0.00
Sheet 22 OE Total Shared Service Agreements - O/S CAPS			43,000.00	43,000.00	43,000.00	36,160.00	6,840.00
Sheet 22 Total Shared Service Agreements			43,000.00	43,000.00	43,000.00	36,160.00	6,840.00
Ambulance Services - O/S CAPS FAST 25-250	25-254-101	S&W	234,000.00	234,000.00	234,000.00	182,991.06	51,008.94
Ambulance Services - O/S CAPS FAST 25-250	25-254-299	OE	62,000.00	62,000.00	62,000.00	37,311.84	24,688.16
Red Light Camera Program - O/S CAPS	43-498-299	OE	0.00	0.00	0.00	0.00	0.00
Police Fees Impound - O/S CAPS FAST 25-250		OE	84,000.00	90,000.00	90,000.00	68,720.09	21,279.91
Sheet 23 Total Additional Appropriations Offset by Revenues - O/S CAPS			234,000.00	234,000.00	234,000.00	182,991.06	51,008.94
Sheet 23 Total Additional Appropriations Offset by Revenues - O/S CAPS			146,000.00	152,000.00	152,000.00	106,031.93	45,968.07
Sheet 23 Total Additional Appropriations Offset by Revenues - O/S CAPS			380,000.00	386,000.00	386,000.00	289,022.99	96,977.01
Alcohol Education - O/S CAPS	41-xxx	OE		3,603.03	3,603.03	3,603.03	0.00
Body Armor	41-xxx	OE	5,160.02	5,151.52	5,151.52	5,151.52	0.00
Bullet Proof Vests - O/S CAPS	41-xxx	OE	3,394.21		0.00		0.00
Captain James Lawrence Donation	41-xxx	OE	20.00		0.00		0.00
Clean Communities - O/S CAPS	41-xxx	OE		65,593.28	65,593.28	65,593.28	0.00
Click it or Ticket - S&W O/S CAPS	41-xxx	S&W		5,500.00	5,500.00	5,500.00	0.00
Cops in Shops	41-xxx	S&W		250.00	250.00	250.00	0.00
DDEF - S&W O/S CAPS	41-xxx	S&W	4,818.81	5,087.58	5,087.58	5,087.58	0.00

1/13/2018

DDEF - O/S CAPS								
DVRPC Lawrence Hopewell Trail Dyson Tract	41-xxx	OE	4,818.82	5,087.57	5,087.57	5,087.57	5,087.57	0.00
DVRPC Province Line Bike Trail	41-xxx	OE		15,600.00	15,600.00	15,600.00	15,600.00	0.00
Emergency Plans for Risk	41-xxx	OE		93,216.00	93,216.00	93,216.00	93,216.00	0.00
EMS Donations - O/S CAPS	41-xxx	OE		1,500.00	1,500.00	1,500.00	1,500.00	0.00
Garden State Municipal JIF Safety SIP	41-xxx	OE	150.00	530.00	530.00	530.00	530.00	0.00
Lawrenceville Inclusionary Playground	41-xxx	OE		1,500.00	1,500.00	1,500.00	1,500.00	0.00
Mercer at Play	41-xxx	OE		100,000.00	100,000.00	100,000.00	100,000.00	0.00
Municipal Alliance - O/S CAPS	41-xxx	OE		119,261.30	119,261.30	119,261.30	119,261.30	0.00
Municipal Alliance Match - O/S CAPS	41-xxx	OE	21,708.00	21,708.00	21,708.00	21,708.00	21,708.00	0.00
NJ Department of Agriculture - Nature Center Trails	41-xxx	OE	5,427.00	5,427.00	5,427.00	5,427.00	5,427.00	0.00
NJ Safe Corridors - O/S CAPS	41-xxx	OE		11,516.00	11,516.00	11,516.00	11,516.00	0.00
NJACCHO-Emergency Planning	41-xxx	OE		33,527.66	33,527.66	33,527.66	33,527.66	0.00
Office of Emergency Management EMAA	41-xxx	OE		820.00	820.00	820.00	820.00	0.00
Radon Awareness	41-xxx	OE		7,000.00	7,000.00	7,000.00	7,000.00	0.00
Recycling Tonnage - O/S CAPS	41-xxx	OE		2,000.00	2,000.00	2,000.00	2,000.00	0.00
Safe & Secure - S&W O/S CAPS	41-xxx	S&W	70,307.35	69,365.19	69,365.19	69,365.19	69,365.19	0.00
Signalized Trail Crossing Province Line Road	41-xxx	OE	60,000.00	60,000.00	60,000.00	60,000.00	60,000.00	0.00
Udrive Utext Upay	41-xxx	S&W		24,000.00	24,000.00	24,000.00	24,000.00	0.00
				5,500.00	5,500.00	5,500.00	5,500.00	0.00
Sheet 25 Total Public & Private Programs Offset by Revenue - O/S CAPS			64,818.81	76,337.58	76,337.58	35,898.61		0.00
Sheet 25 Total Public & Private Programs Offset by Revenue - O/S CAPS			110,985.40	586,406.55	586,406.55	626,845.52		0.00
Sheet 25 Total Public & Private Programs Offset by Revenue - O/S CAPS			175,804.21	662,744.13	662,744.13	662,744.13		0.00
Sheet 25 S&W Total Operations Excluded from Caps			340,158.81	350,937.58	350,937.58	252,127.52		58,371.09
Sheet 25 OE Total Operations Excluded from Caps			6,442,485.40	6,830,406.55	6,830,406.55	6,743,019.26		127,826.26
Total Sheet 25 Total Public & Private Programs Offset by Revenue Excluded from Caps			6,782,644.21	7,181,344.13	7,181,344.13	6,995,146.78		186,197.35
			14,542,063.81	13,782,223.58	13,714,323.58	13,325,113.63		348,770.98
			23,089,052.40	22,706,656.55	22,774,556.55	21,244,284.60		1,570,710.92
Total to Use for Initial Temporary Budget			37,631,116.21	36,488,880.13	36,488,880.13	34,569,398.23		1,919,481.90
Capital Improvement Fund - O/S CAPS	44-901-299		1,000,000.00	250,000.00	250,000.00	250,000.00		0.00
Sheet 26a S&W Total Capital Improvements Excluded from Caps			0.00	0.00	0.00	0.00		0.00
Sheet 26a OE Total Capital Improvements Excluded from Caps			1,000,000.00	250,000.00	250,000.00	250,000.00		0.00
Sheet 26a OE Total Capital Improvements Excluded from Caps			1,000,000.00	250,000.00	250,000.00	250,000.00		0.00
Payment of Bond Principal - O/S CAPS	45-920-299		2,370,000.00	2,385,000.00	2,385,000.00	2,385,000.00		0.00
Payment of Bond Anticipation Notes and Capital Notes - O/S CAPS	45-925-299		1,450,000.00	1,210,000.00	1,210,000.00	1,210,000.00		0.00
Interest on Bonds - O/S CAPS	45-930-299		140,575.00	227,750.00	227,750.00	227,750.00		0.00

1/13/2018

Interest on Notes - O/S CAPS	46-936-299	200,000.00	176,200.00	176,200.00	176,200.00	0.00
Green Trust Loan Program - O/S CAPS	46-940-299	0.00	0.00	0.00	0.00	0.00
New Jersey Environmental Infrastructure Trust - O/S CAPS	46-941-299	0.00	0.00	0.00	0.00	0.00
Sheet 27 S&W Total Debt Service Excluded from Caps		0.00	0.00	0.00	0.00	0.00
Sheet 27 OE Total Debt Service Excluded from Caps		4,160,575.00	3,998,950.00	3,998,950.00	3,998,950.00	0.00
Sheet 27 Total Debt Service Excluded from Caps		4,160,575.00	3,998,950.00	3,998,950.00	3,998,950.00	0.00
Deferred Charges - O/S CAPS Grant Fund	46-xxx	15,000.00	10,000.00	10,000.00	10,000.00	0.00
Deferred Charges - O/S CAPS		0.00	160,000.00	160,000.00	160,000.00	0.00
Deferred Charges - O/S CAPS Emergency Authorization	46-xxx	0.00	0.00	0.00	0.00	0.00
Deferred Charges - O/S CAPS Capital Cash	46-xxx	15,000.00	15,000.00	15,000.00	15,000.00	0.00
Sheet 28 S&W Total Deferred Charges Excluded from Caps		0.00	0.00	0.00	0.00	0.00
Sheet 28 OE Total Deferred Charges Excluded from Caps		30,000.00	185,000.00	185,000.00	185,000.00	0.00
Sheet 28 Total Deferred Charges Excluded from Caps		30,000.00	185,000.00	185,000.00	185,000.00	0.00
Sheet 28 H-2 S&W Total General Appropriations Excluded from Caps		340,168.81	350,937.58	350,937.58	252,127.52	58,371.09
Sheet 28 H-2 OE Total General Appropriations Excluded from Caps		11,633,060.40	11,264,356.55	11,264,356.55	11,176,969.26	127,826.26
Sheet 28 H-2 Total General Appropriations Excluded from Caps		11,973,219.21	11,615,294.13	11,615,294.13	11,429,096.78	186,197.35
Reserve for Uncollected Taxes - O/S CAPS	60-899-299	4,033,321.06	3,860,403.69	3,860,403.69	3,860,403.69	0.00
		46,855,012.27	44,783,233.82	44,783,233.82	42,863,751.92	1,919,481.90
		Ties 2018	Ties 2017			
		Adopted Budget	Adopted Budget			
		46,855,012.27	44,357,009.02			
		0.00	426,224.80			
		2018 ch 159's	2017 ch 159's			

1/13/2018

MUNICIPAL OPEN SPACE TRUST FUND

<u>REVENUES</u>	<u>2016</u>		<u>2017</u>		<u>2018</u>
Amount Raised by Taxes	1,355,592.00		1,357,895.00		1,387,641.86
Interest Income	<u>10.00</u>		<u>200.00</u>		<u>200.00</u>
TOTAL REVENUES	1,355,602.00		1,357,895.00		1,387,841.86
 <u>APPROPRIATIONS</u>					
<u>Salaries and Wages</u>					
Public Works Administration	12,500.00		12,750.00		12,750.00
Buildings & Grounds	40,000.00		40,800.00		40,800.00
Park Maintenance	260,000.00		265,000.00		265,000.00
 <u>Other Expenses</u>					
Other Expenses	25,000.00	Other Expenses	75,000.00	Other Expenses	75,000.00
Aerolith Seeder Attachment	10,000.00				
Village Park Path (Phase I)	60,000.00				
Colonial Lake Tennis Court	150,000.00				
Colonial Lake Path/Fencing	160,000.00				
Field Fertilization Contract	15,000.00				
Central Park Storage Building	125,000.00				
		Zero Turn Mower	25,000.00		
		Athletic Field Roller	10,000.00		
		Central Park Facility Improvmts	25,000.00		
		Village Park Paths - Ph. II	60,000.00		
		Colonial Lake Tennis Court Lights	200,000.00		
		Village Park Dog Park Upgrades	6,000.00		
		Trail Improvements	25,000.00		
				Village Park Paths Phase III	60,000.00
				Village Park Parking Lots Phase I	75,000.00
				Central Park Facility Improvements	40,000.00
				Relamp Various Township Athletic Fields	25,000.00
				Front End Loader w/ Claw & Other Debris Removing Equip	150,000.00
				Stump Grinder	60,000.00
				Village Park Equipment Improvements	18,000.00
				Dyson / Central Park Study	75,000.00
Payment of Bond Principal	209,311.44	Payment of Bond Principal	210,667.00	Payment of Bond Principal	50,000.00
				Payment of Bond Principal Drexel Woods	46,881.41
				Payment of Bond Principal Drexel Woods	47,330.03
				Payment of Bond Principal Infrastructure 1998	654.55
				Payment of Bond Principal Infrastructure 1998A	45,000.00
				Payment of Bond Principal Infrastructure 1998	29,746.03
Payment of Interest on Bonds	60,715.53	Payment of Interest on Bonds	57,097.00	Payment of Interest on Bonds Interest	3,650.00
				Payment of Interest on Bonds Interest	46,350.00
				Payment of Interest on Bonds Drexel Woods	941.91
				Payment of Interest on Bonds Drexel Woods	473.30
				Payment of Interest on Bonds Infrastructure 1998A	1,012.50
				Payment of Interest on Bonds infrastructure 1998A	1,012.50
Reserve for Future Use	<u>228,075.03</u>	Reserve for Future Use	<u>345,581.00</u>	Reserve for Future Use	<u>218,259.63</u>
TOTAL APPROPRIATIONS	1,355,602.00	TOTAL APPROPRIATIONS	1,357,895.00	TOTAL APPROPRIATIONS	1,387,841.86
Verification: Revenue = Appropriations	0.00	Verification: Revenue = Appropriations	0.00	Verification: Revenue = Appropriations	(0.00)
2016 YEAR-END RESERVE	2,051,833.00 ties to 2016 g/l	2017 YEAR-END RESERVE	2,302,200.16 ties to 2017 g/l	2018 YEAR-END RESERVE	

TABLE OF ORGANIZATION

		POSITIONS BUDGETED SALARY	DIVISION TOTALS BASE SALARY	
Township Council-110				
Mayor	1.00	11,007		
Councilpersons	4.00	47,217		
Marriages		3,892	62,116	
Manager-100				
Municipal Manager /QPA	1.00	183,208		
Secretary	0.50	12,671		
Principal Tech Management Info Systems	1.00	78,082	273,962	
Township Clerk-120				
Municipal Clerk	1.00	134,924	OUT OF TITLE	1,000
Deputy Municipal Clerk	1.00	83,409	OVERTIME	5,000
Clerk 2	1.00	37,362		<u>5,000</u>
			255,695	6,000
Finance-130				
Clerk 1/Community Relations Aide	1.00	83,496		
Payroll Supervisor	1.00	88,635		
CFO	1.00	146,434		
Supervisor of Accounts	1.00	82,841		
Account Clerk	0.50	30,589	431,995	
Tax/ Sewer Fee Collector-145				
Tax Collector	1.00	112,064		
Assistant Tax Collector	1.00	71,385		
Clerk 1	1.00	33,662	217,111	
Tax Assessor-150				
Tax Assessor	1.00	113,396		
Deputy Tax Assessor	1.00	63,707		
Account Clerk	1.00	28,845	205,947	
Engineering-165				
Municipal Engineer	1.00	140,203	OVERTIME	1,500
Assistant Municipal Engineer	1.00	104,953	CAPITAL CONTRIB	(34,640)
Secretarial Assistant	1.00	72,585	TRUST FUND CREDITS	0
		0	UNIFORM ALLOWANCE	0
			317,741	<u>(33,140)</u>
Community Development-170				
Principal Planner	1.00	105,253	105,253	<u>0</u>
Planning & Redevelopment-171				
			ZONING OFFICER	5,371

			SECRETARY	1,800
				<u>7,171</u>
Division of Housing-179				
Housing Inspector	1.00	71,085	UNIFORM ALLOWANCE	250
			OVERTIME	2,000
		71,085		<u>2,250</u>
Construction Official-195				
Construction Official	1.00	113,949		
Fire Protection Subcode Official	0.85	89,111		
Plumbing Subcode Official	1.00	102,837		
Supervising Building Inspector	1.00	85,416		
Electrical Sub-Code Official	1.00	103,637		
Technical Assistant	1.00	103,937		
Keyboarding Clerk 3	1.00	48,366		
Account Clerk	1.00	48,749		
Building Subcode Official	1.00	30,371		
Electrical Inspector Part Time	0.50	32,112		
Plumbing Inspector Part Time	0.50	17,260	OUT OF TITLE	500
Building Inspector Part Time	0.50	25,463	OVERTIME	13,000
Account Clerk Parttime	0.50	19,864	UNIFORM ALLOWANCE	450
		821,073		<u>13,950</u>
Police Department - 240				
Police Chief	1.00	179,796		
Captain	1.00	161,291		
Lieutenant	4.00	577,462		
Sergeant	7.00	898,806		
Police Officer- Authorized	46.00	4,412,658		
Secretary	1.00	51,215		
Administrative Clerk	1.00	59,702	GRANT CHARGES	(63,000)
Account Clerk FT	1.00	28,464	CROSSING GUARDS	116,322
Account Clerk (PT)	0.50	23,949	OUT OF TITLE	3,000
Armed Court Attendant(PT)	0.50	24,260	OVERTIME	250,000
Prosecutor	0.50	66,084	UNIFORM	96,150
Records Support Technician 1	1.00	40,795		
Police Officer Sept	1.00	38,636		
		6,563,117		<u>402,472</u>
Emergency Management OT-252				
Emergency Management Coordinator	1.00	87,048	GRANT CHARGES	(2,000)
		87,048		<u>(2,000)</u>
Emergency Medical Services-253				
			BUILT IN OVERTIME	91,700
			REPLACEMENTS	76,400
Emergency Medical Technician	8.00	467,598	OVERTIME	13,000
Emergency Medical Technician Supervisor	1.00	83,484	UNIFORMS	9,450
		551,082		<u>190,550</u>
Lawrence Township Fire Services-264				
			OUT OF TITLE	4,000
Fire Lieutenant	1.00	75,615	REPLACEMENTS	5,673

· Firefighter	4.00	202,793	OVERTIME	9,000
			UNIFORM ALLOWANCE	0
			278,408	<u>18,673</u>

Fire Inspection-268

Fire Official	1.00	62,844		
Fire Prevention Specialist	1.00	53,146	OVERTIME	4,000
Fire Prevention Subcode Official	0.15	15,726	UNIFORM ALLOWANCE	900
Keyboarding Clerk 3	1.00	43,668	175,384	<u>4,900</u>

OSHA Compliance-269

Safety Coordinator		8,570		
			8,570	

Streets & Roads-290

Heavy Equipment Operator	3.00	204,162	SEASONAL	13,000
Road Repairer 1	3.00	124,947	OVERTIME	15,000
Road Repairer 2	1.00	51,902	OUT OF TITLE	2,000
Road Repairer Supervisor	1.00	76,596	GRANT	(30,000)
Mason	1.00	48,249		
Laborer 1	3.00	110,304		
Tree Maintenance Worker 1	1.00	40,407		
Asst. Supervisor Traffic Maint	1.00	56,464		
			713,030	<u>0</u>

Public Works Administration-300

Director of Public Works	1.00	158,842		
Recycling Coordinator		4,239	OPEN SPACE CREDIT	(12,750)
Confidential Secretary	1.00	85,678	UNIFORM ALLOWANCE	500
			248,759	<u>(12,250)</u>

Buildings & Grounds-310

Supervisor Building Services	1.00	92,462		
Laborer 1	1.00	35,027		
Maintenance Repairer	1.00	45,227	OPEN SPACE CREDIT	(40,800)
Maintenance Repairer	1.00	51,847	OVERTIME	13,000
			224,563	<u>(27,800)</u>

Vehicle/Equipment Maintenance-315

Manager Motors	1.00	92,762		
Sr. Mechanic	1.00	74,819	OVERTIME	6,000
Mechanic Diesel/Hydraulics	3.00	163,669	OUT OF TITLE	500
			331,250	<u>6,500</u>

Health-330

Health Officer	1.00	134,924		
Registered Environmental Health Specialist	2.00	141,370	CLINIC EXTRA HOURS	22,350
Keyboarding Clerk 3/Registrar Vital Stats	1.00	60,880	GRANT CHARGES	0
Public Health Nurse (part-time)	1.00	62,604	OUT OF TITLE	500
Deputy Registrar Vital Statistics		2,500	OVERTIME	4,000
Vacant Account Clerk	0.50	19,864	UNIFORM ALLOWANCE	150
			422,142	<u>27,000</u>

Animal Control-340

Animal Control Officer	1.00	61,240	OVERTIME	4,000
Assistant Animal Control Officer PT	1.00	10,000	TRUST FUND CREDIT	(16,000)
			UNIFORM ALLOWANCE	500
			71,240	<u>(11,500)</u>

Recreation-370

Recreation Leader	1.00	51,254	JUNE-AUG AIDE	0
Vacant Account Clerk	0.50	19,864	SECRETARY	1,300
Superintendent of Recreation	1.00	101,511	SEASONALS	173,700
			OVERTIME	10,000
			172,629	<u>185,000</u>

Office on Aging-371

Executive Director Office on Aging	1.00	79,219		
Sr. Citizen Program Aide	1.00	30,143	PROGRAM STAFF	8,000
Clerk Driver	1.00	25,707	SECRETARY	0
			135,069	<u>8,000</u>

Park Maintenance-375

Assistant Director of Public Works	1.00	104,953		
Senior Park/Maintenance Worker	1.00	58,011	OPEN SPACE CHARGE	(265,000.00)
Laborer 1	5.00	179,031	GRANT CHARGES	0
Maintenance Worker 1, Grounds	2.00	78,010	SEASONALS	16,000
Maintenance Worker 2, Grounds	1.00	44,461	OVERTIME	6,000
			464,466	<u>(243,000)</u>

Municipal Court-490

Municipal Judge	1.00	98,957		
Municipal Court Administrator	1.00	104,726		
Deputy Municipal Court Admin	2.00	89,148		
Cashier	1.00	40,195		
Account Clerk	1.00	36,160	OUT OF TITLE	5,000
			OVERTIME	45,000
			369,187	<u>50,000</u>

Municipal Court O/S Caps-493

Municipal Court Attendants	2.00	40,840		
			UNIFORM ALLOWANCE	500
			40,840	<u>500</u>

Legal-495

Public Defender	1.00	52,694		
			TRUST FUND CREDIT	(40,000)
			52,694	<u>(40,000)</u>

Dispatch

1

	13,671,457	13,671,458	553,276
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Census of Employees

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Council	5	5	5	5	5	5	5	5	5	5	5
Manager	1	1	1	1	1	1	1	1	2	2	3
Clerk	3	3	3	3	3	3	3	3	3	3	3
Finance	5	5	5	5	5	5	5	5	5	5	5
Tax Collector	4	3.5	3	3	3	2	3	3	3	3	3
Tax Assessor	4	4	4	4	4	4	4	3	3	3	3
Engineering	5	5	4	4	4	5	5	4	3	3	3
Community Development	2	2	2	1	1	1	1	1	1	1	1
Planning & Redevelopment	2	1	1	1	2	0	0	0	0	0	0
Housing	1	1	1	1	1	1	1	1	1	1	1
Construction	16	14.5	13	11	11	11	11	12	10	11	13
Police Uniformed	71	69	68	66	66	59	59	59	59	59	60
Police Civilian	6	6	6	6	6	5	5	5	5	6	7
Police Dispatch	9	9	9	9	9	9	0	0	0	0	0
Emergency Management	1	1	1	1	1	1	1	1	1	1	1
Fire Services	5	5	8	7	5	4	4	4	4	4	5
Fire Inspection	4	4	4	3	3	3	3	3	3	3	3
Streets & Roads	13	13	13	13	14	13	13	13	13	13	14
PW Administration	2	2	2	2	2	2	2	2	3	2	2
Buildings & Grounds	7	7	6	4	4	4	4	4	4	4	4
Vehicle Maintenance	5	5	5	5	5	5	5	5	5	5	5
Health	7	7	7	6	6	5	5	5	5	5	6
Animal Control	2	2	2	2	2	2	2	2	2	2	2
Recreation	3	3	3	3	3	2	2	2	2	2	3
Office on Aging	3	3	3	3	3	3	3	3	3	3	3
Park Maintenance	10	10	9	9	9	8	8	8	8	9	10
Municipal Court	9	8	7	7	6	6	6	6	7	6	6
Municipal Court O/S Caps	2	2	2	2	2	2	2	2	2	2	2
Legal	1	1	1	1	1	1	1	1	1	1	1
Subtotal:	208	202	198	188	187	172	164	163	163	164	174
Emergency Medical Services	4	9	9	9	9	9	9	9	9	9	9
Total:	212	211	207	197	196	181	173	172	172	173	183

2018 CAPITAL PRIORITY PKG BUDGET REQUESTS (Various)

<u>DEPARTMENT</u>	<u>QTY</u>	<u>PROJECT \ EQUIPMENT</u>	<u>PROJECTED COSTS</u>	<u>CAPITAL MANAGER RECOMMENDATION</u>	<u>OPERATING MANAGER RECOMMENDATION</u>	<u>OPEN SPACE MANAGER RECOMMENDATION</u>
Clerk		Codification of Ordinances	18,000.00	18,000.00		
Finance		Website	40,000.00	40,000.00		
Police		Copier	11,100.00	11,100.00		
Police		Computer Upgrades Software, Hardware, Licenses	15,000.00	15,000.00		
Police		Police / Court / Townhall HD Surveillance Cameras	6,200.00	6,200.00		
Police		Communication Computers	30,000.00	30,000.00		
EMS		Tablets	5,000.00	5,000.00		
Animal		Animal Control Software	20,000.00	20,000.00		
Senior Center		Senior Center Furnishings	15,000.00	15,000.00		
Buildings & Grounds department		Chloride UPS Batteries Section 20	6,500.00 2,000.00	6,500.00 2,000.00		
department		description	0.00	0.00		
department		description	0.00	0.00		
department		Section 20	0.00	0.00		
Buildings and Grounds		Various Municipal Building HVAC Repairs and Replacements	50,000.00	50,000.00		
Buildings and Grounds		Townhall Brick and Masonry Repair	25,000.00	25,000.00		
Buildings and Grounds		Neighborhood Center Dryvit Repair and Maintenance	50,000.00	50,000.00		
department		description	0.00	0.00		
department		Section 20	2,300.00	2,300.00		
Emergency Management		Carbon Monoxide Meters	2,200.00	2,200.00		
Emergency Management		Thermal Imaging Cameras	22,000.00	22,000.00		
EMS		AEDs	18,000.00	18,000.00		
EMS		Van Style Ambulance (if Box over 2 years)	100,000.00	100,000.00		
Fire Services		Turnout Gear	7,900.00	7,900.00		
Fire Services		Hydraulic Rescue Tools	35,000.00	35,000.00		
Stackwood Fire		SCBA Bottles, Airpacks & Face Pieces	63,000.00	63,000.00		
Lawrence Road Fire		SCBA Bottles, Airpacks & Face Pieces	7,500.00	7,500.00		
Lawrenceville Fire		SCBA Bottles, Airpacks & Face Pieces	21,000.00	21,000.00		
department		description	0.00	0.00		
department		Section 20	3,000.00	3,000.00		
Emergency Management		Pagers	2,800.00	2,800.00		
EMS		Portable Radios	22,000.00	22,000.00		
Lawrence Road Fire		Pagers	12,500.00	12,500.00		
department		description	0.00	0.00		
department		Section 20	2,000.00	2,000.00		
Streets & Roads		2018 Tandem with Plow, Spreader and Other Snow Removing Equipment	195,000.00	195,000.00		
Vehicle Maintenance		2018 Ford Escape SUV (replacing Don Aronson)	25,000.00	25,000.00		
department		description	0.00	0.00		
department		Section 20	2,000.00	2,000.00		
Recreation		Community Gardens Fencing	5,000.00	5,000.00		
Recreation		Community Gardens Water Line Improvement	5,000.00	5,000.00		
Recreation		BBQ Grills for Various Parks	2,000.00	2,000.00		
department		description	0.00	0.00		
department		Section 20	1,000.00	1,000.00		

department	description	0.00		0.00	
department	Section 20	0.00		0.00	
Non-Assigned	description	0.00		0.00	
Non-Assigned	Section 20	0.00		0.00	
Tax Collector	Folding Machine	12,000.00		n/a	n/a
Emergency Management	Drone	23,000.00		n/a	n/a
Slackwood Fire	Turnout Gear	30,000.00		n/a	n/a
Slackwood Fire	Replace Bay Doors	30,500.00		n/a	n/a
Slackwood Fire	Paint Engine Bay Walls/Ceilings	16,000.00		n/a	n/a
Lawrence Road Fire	Building	6,000,000.00		n/a	n/a
Lawrence Road Fire	Key Fob and Camera System	100,000.00		n/a	n/a
Lawrence Road Fire	Bathroom/Locker Room	300,000.00		n/a	n/a
Lawrence Road Fire	Fire Apparatus	650,000.00		n/a	n/a
Lawrence Road Fire	Vehicle	80,000.00		n/a	n/a
Lawrence Road Fire	Portable Radios	25,000.00		n/a	n/a
Lawrence Road Fire	Motorola Base Station	8,000.00		n/a	n/a
Lawrence Road Fire	Alerting Station	50,000.00		n/a	n/a
Lawrence Road Fire	Turnout Gear (see 2016 budget)	15,000.00		n/a	n/a
Lawrence Road Fire	Tablets	2,500.00		n/a	n/a
Lawrenceville Fire	HVAC Upgrade	83,000.00		n/a	n/a
Lawrenceville Fire	Entry Bay Doors	9,500.00		n/a	n/a
Fire Services	Swiftwater Gear	4,900.00		n/a	n/a
department	description	0.00	n/a	0.00	n/a
department	description	0.00	n/a	0.00	n/a
department	description	0.00	n/a	0.00	n/a
department	description	0.00	n/a	0.00	n/a
department	description	0.00	n/a	0.00	n/a
department	description	0.00	n/a	0.00	n/a
department	description	0.00	n/a	0.00	n/a
department	description	0.00	n/a	0.00	n/a
department	description	0.00	n/a	0.00	n/a
department	description	0.00	n/a	0.00	n/a
Street & Roads	Front End Loader w/ Claw & Other Debris Removing Equip	150,000.00	n/a	n/a	150,000.00
Recreation	Village Park Equipment Improvements	18,000.00	n/a	n/a	18,000.00
Park Maintenance	Stump Grinder	60,000.00	n/a	n/a	60,000.00
Park Maintenance	Central Park Facility Improvements	40,000.00	n/a	n/a	40,000.00
Park Maintenance	Relamp Various Township Athletic Fields	25,000.00	n/a	n/a	25,000.00
Engineering	Dyson / Central Park Study	75,000.00	n/a	n/a	75,000.00
		8,657,400.00	850,000.00	0.00	368,000.00
Section 20		0.00	0.00		850,000.00

2018 CAPITAL PRIORITY PKG BUDGET REQUESTS (Road)

<u>DEPARTMENT</u>	<u>QTY</u>	<u>PROJECT \ EQUIPMENT</u>	<u>PROJECTED COSTS</u>	<u>CAPITAL MANAGER RECOMMENDATION</u>	<u>OPERATING MANAGER RECOMMENDATION</u>	<u>OPEN SPACE MANAGER RECOMMENDATION</u>
Street Prog		Rosedale Acrea (Mya Drive)				
		Rosedale Acrea (Benedak Rd, Belleview Terrace & Vista Dr)				
		Construction	395,000.00	395,000.00		
		Design & Inspection	25,000.00	25,000.00		
		Transportation Trust Section 20		12,000.00		
Program		Mill & Overlay				
		Willow and Hendrickson Road	120,000.00	120,000.00		
		Kingsbrook Phase II	320,000.00	320,000.00		
		Province Line Road (North of Carson)	100,000.00	100,000.00		
		Old Danow Road	50,000.00	50,000.00		
		Albermarle, Fred Vereen Jr. & Landover Road	100,000.00	100,000.00		
		Proincess Road (at Franklin Corner)	40,000.00	40,000.00		
		Heritage Way and Allegheny Avenue	100,000.00	100,000.00		
		Lawrence Avenue and Rossa Avnue	80,000.00	80,000.00		
		Roxboro Road	150,000.00	150,000.00		
		Roundabout Modifications (Gatherings)	50,000.00	50,000.00		
		Maplewood Avenue	25,000.00	25,000.00		
		Stream Drive, Lake Court and Lake Drive (Portion)	75,000.00	75,000.00		
		Woodmont Development	140,000.00	140,000.00		
		Senior Citizen Parking Lot	50,000.00	50,000.00		
		Stackwood Firehouse Concrete Apron (rear)	15,000.00	15,000.00		
		Village Park Paths Phase III	60,000.00			60,000.00
		Village Park Parking Lots Phase I Section 20	75,000.00			75,000.00
		Sub total Improvement Mill & Overlay	1,550,000.00	1,455,000.00		
		Miscellaneous Guide Rail Replacemt/Traffic Signal Improvements	25,000.00	25,000.00		
		Concrete Program	25,000.00	25,000.00		
		Striping	25,000.00	25,000.00		
		Brunswick Pike Streetscape Design	40,000.00	40,000.00		
		Total Road Program	2,085,000.00	1,950,000.00	0.00	135,000.00
		Section 20 Roads		52,000.00		
		Total Non Road Program	850,000.00	850,000.00	0.00	368,000.00
		Section 20 non-road	197,014.58	included above		
		Grand Total New Authorizations	3,132,014.58	2,852,000.00	0.00	503,000.00
		Less: Fully Funded Various Capital Improvements		750,000.00		
		Less: Capital Improvement Fund		250,000.00		
				1,852,000.00		
		Debt Service Appropriation		2,370,000.00		
		Net new debt		(518,000.00)		
		Transportation Trust Credit		(275,000.00)		
		(in ordinance not as a decrease to amount borrowed but as an offset to debt service futurs years budgets)				